



# WEINLANDER FITZHUGH

GAYLORD COMMUNITY SCHOOLS  
GAYLORD, MICHIGAN

FINANCIAL STATEMENTS  
JUNE 30, 2020

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# WEINLANDER FITZHUGH

CERTIFIED PUBLIC ACCOUNTANTS  
& CONSULTANTS

## INDEPENDENT AUDITOR'S REPORT

October 12, 2020

Board of Education  
Gaylord Community Schools  
Gaylord, Michigan

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of Gaylord Community Schools (School District), as of and for the year ended June 30, 2020 and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### *Opinions*

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of Gaylord Community Schools as of June 30, 2020 and the respective changes in financial position for the year then ended in accordance with U.S. generally accepted accounting principles.

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Board of Education  
Gaylord Community Schools  
October 12, 2020

## ***Other Matters***

### *Required Supplementary Information*

U.S. generally accepted accounting principles require that the management's discussion and analysis, budgetary comparison information, pension schedules and other postemployment benefits schedules as noted in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with U.S. generally accepted auditing standards, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the School District's basic financial statements. The combining nonmajor fund financial statements and schedules of bonded indebtedness are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and is also not a required part of the basic financial statements.

The combining nonmajor fund financial statements, schedules of bonded indebtedness and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves and other additional procedures in accordance with U.S. generally accepted auditing standards. In our opinion, the combining nonmajor fund financial statements, schedules of bonded indebtedness and the schedule of expenditures of federal awards are fairly stated in all material respects in relation to the basic financial statements as a whole.



# WEINLANDER FITZHUGH

Board of Education  
Gaylord Community Schools  
October 12, 2020

## **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated October 12, 2020, on our consideration of the School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the effectiveness of the School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School District's internal control over financial reporting and compliance.

*Weinlander Fitzhugh*

**GAYLORD COMMUNITY SCHOOLS**  
Management's Discussion and Analysis  
For the Year Ended June 30, 2020

Our discussion and analysis of Gaylord Community Schools' (School District) financial performance provides an overview of the School District's financial activities for the fiscal year ended June 30, 2020.

**Financial Highlights**

The School District's net position decreased by \$903,389 or 3%. Program revenues were \$10,032,753 or 26% of total revenues, and general revenues were \$28,527,552 or 74%.

The General Fund reported a positive fund balance of \$5,730,052.

**Using this Annual Financial Report**

This annual financial report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the School District financially as a whole. The *District-wide Financial Statements* provide information about the activities of the whole School District, presenting both an aggregate view of the School District's finances and a longer-term view of those finances. The fund financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements look at the School District's operations in more detail than the district-wide financial statements by providing information about the School District's most significant funds - the General Fund and the Food Service Fund with all other funds presented in one column as nonmajor funds. The remaining statements include financial statements for the proprietary fund, the statement of net position, statement of revenue, expenses and changes in net position and the statement of cash flows, which present the financial information about activities related to services provided to other funds. The remaining statements also includes the statement of fiduciary net position, presents financial information about activities for which the School District acts solely as an agent for the benefit of students. The following summarizes the presentation included in this annual financial report.

Management's Discussion and Analysis (MD&A) (Required Supplemental Information)

Basic Financial Statements

- District-wide Financial Statements
- Fund Financial Statements
- Notes to the Basic Financial Statements

Budgetary Information for the General Fund and Food Service Fund  
(Required Supplemental Information)

Pension Schedules (Required Supplemental Information)

OPEB Schedules (Required Supplemental Information)

Notes to Required Supplementary Information

Other Supplemental Information

**GAYLORD COMMUNITY SCHOOLS**  
Management's Discussion and Analysis  
For the Year Ended June 30, 2020

**Reporting the District as a Whole**

*The Statement of Net Position and Statement of Activities*

One of the most important questions asked about the School District's finances is: "Is the School District better or worse off as a result of the year's activities?" The Statement of Net Position and the Statement of Activities report information about the School District as a whole and about its activities in a manner that helps to answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by private sector companies. All of the current year's revenues and expenses are taken into consideration regardless of when cash is received or paid.

These two statements report the School District's net position as a way to measure the School District's financial position. The change in net position provides the reader a tool to assist in determining whether the School District's financial health is improving or deteriorating. The reader will need to consider other nonfinancial factors such as property tax base, student enrollment growth and facility conditions in arriving at their conclusion regarding the overall health of the School District.

**Reporting the District's Most Significant Funds**

*Fund Financial Statements*

The School District's fund financial statements provide detailed information about the most significant funds - not the School District as a whole. Some funds are required to be established by State law and by bond covenants. Other funds are established to help it control and manage money for particular purposes or to meet legal responsibilities for using certain taxes, grants and other sources of revenue. The School District's three types of funds, governmental, proprietary and fiduciary, use different accounting approaches as further described in the notes to the financial statements.

*Governmental Funds*

Most of the School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources available to spend in the near future to finance the School District's programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the basic financial statements.

*Proprietary Fund - Internal Service Fund*

The purpose of the Internal Service Fund is to finance certain services provided to other funds on a cost-reimbursement basis. The School District maintains this fund for accrued compensated absences. It is funded through charges to and transfers from the General Fund and Food Service Fund.

*Fiduciary Fund*

The School District is the trustee, or fiduciary, for its student activity funds and scholarship funds. All of the School District's fiduciary activities are reported in separate statements of Fiduciary Net Position. We exclude these activities from the School District's other financial statements because the assets cannot be utilized by the School District to finance its operations.



**GAYLORD COMMUNITY SCHOOLS**  
**Management's Discussion and Analysis**  
For the Year Ended June 30, 2020

**District-wide Financial Analysis**

The statement of net position provides the perspective of the School District as a whole. Exhibit A provides a summary of the School District's net position as of June 30, 2020 and 2019:

<b>Exhibit A</b>	Governmental Activities	
	2020	2019
<b>Assets</b>		
Current and other assets	\$ 12,219,772	\$ 12,257,931
Capital assets - net of accumulated depreciation	26,457,160	26,765,139
Total assets	38,676,932	39,023,070
<b>Deferred Outflows of Resources</b>		
Related to pensions and OPEB	21,638,542	21,256,730
<b>Liabilities</b>		
Current liabilities	7,714,821	8,051,715
Long-term liabilities	72,050,388	70,426,237
Total liabilities	79,765,209	78,477,952
<b>Deferred Inflows of Resources</b>		
Related to pension and OPEB	9,302,835	9,651,029
<b>Net Position</b>		
Net investment in capital assets	23,369,200	20,749,026
Restricted	1,523,280	653,699
Unrestricted	(53,645,050)	(49,251,906)
Total net position	\$ (28,752,570)	\$ (27,849,181)

The analysis on the previous page focuses on net position (see Exhibit A). The School District's net position of governmental activities were \$(28,752,570) at June 30, 2020. Investment in property and equipment, net of related debt totaling \$23,369,200, compares the original costs less depreciation of the School District's capital assets to long-term debt used to finance the acquisition of those assets. Most of the debt will be repaid from voter-approved property taxes collected as the debt service comes due. Restricted net position is reported separately to show legal constraints from debt requirements and legislation that limit the School District's ability to use that net position for day-to-day operations.

The \$(53,645,050) in unrestricted net position of governmental activities represents the *accumulated* results of all past years' operations. The operating results of the General Fund will have a significant impact on the change in unrestricted net position from year to year.

The School District implemented GASB Statement No. 68 in 2015. The effect of this Statement required the School District to report in the summary of net position, a liability of \$58,879,617 for 2020 and \$52,791,103 for 2019.

**GAYLORD COMMUNITY SCHOOLS**  
**Management's Discussion and Analysis**  
For the Year Ended June 30, 2020

The School District implemented GASB Statement No. 75 in 2018. The effect of this Statement required the School District to report in the summary of net position, a liability of \$12,634,324 for 2020 and \$14,031,468 for 2019.

The results of this year's operations for the School District as a whole are reported in the statement of activities. Exhibit B provides a summary of the changes in net position for the years ended June 30, 2020 and 2019.

<b>Exhibit B</b>	Governmental Activities	
	2020	2019
<b>Revenues</b>		
Program revenue:		
Charges for services	\$ 942,427	\$ 1,200,038
Grants and categoricals	9,090,326	8,028,582
General revenue:		
Property taxes	15,363,039	14,710,314
State aid	12,874,319	13,480,888
Other	290,194	408,664
Total revenues	<u>38,560,305</u>	<u>37,828,486</u>
<b>Function/Program Expenses</b>		
Instruction	23,936,740	22,331,149
Support services	10,543,504	9,882,622
Community services	248,319	212,897
Food services	1,860,624	1,746,343
Athletics	387,613	676,065
Facilities, acquisition, construction and equipment	774,396	165,054
Payments to other school districts	0	10,000
Capital outlay	0	559,548
Interest on long-term debt	175,654	83,510
Depreciation (unallocated)	1,536,844	1,440,562
Total expenses	<u>39,463,694</u>	<u>37,107,750</u>
<b>Change in Net Position</b>	<u>\$ (903,389)</u>	<u>\$ 720,736</u>

As reported in the statement of activities, the cost of all of our governmental activities this year was \$39,463,694. Certain activities were partially funded from those who benefited from the programs, \$942,427, or by the other governments and organizations that subsidized certain programs with grants and categoricals of \$9,090,326. We paid for the remaining "public benefit" portion of our governmental activities with \$15,363,039 in taxes, \$12,874,319 in State aid and with our other revenues, such as interest and entitlements.

**GAYLORD COMMUNITY SCHOOLS**  
**Management's Discussion and Analysis**  
For the Year Ended June 30, 2020

The School District's governmental activities had a decrease in net position of \$903,389. The major reasons include bond payments and continuous replacement and upgrades to our buildings, grounds and equipment. The decrease in net position differs from the change in fund balance and a reconciliation appears in the financial statements.

**The School District's Funds**

The School District uses funds to help it control and manage money for particular purposes. Looking at funds helps the reader consider whether the School District is being accountable for the resources taxpayers and others provide to it and may provide more insight into the School District's overall financial health.

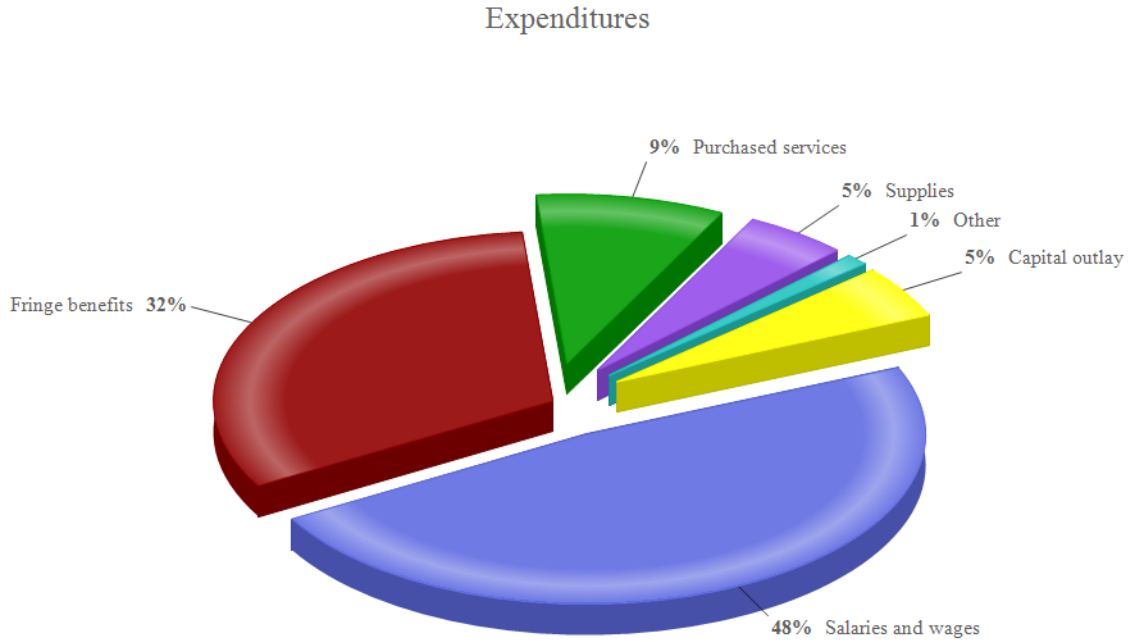
The School District's governmental funds reported a combined fund balance of \$7,457,345, which is above last year's total of \$7,034,451. The schedule below indicates the fund balance and the total change in fund balances as of June 30, 2020 and 2019.

	Fund Balance <u>6/30/2020</u>	Fund Balance <u>6/30/2019</u>	Increase (Decrease)
General	\$ 5,730,052	\$ 6,170,620	\$ (440,568)
Food Service	637,791	565,559	72,232
Debt Service	342,546	266,738	75,808
Capital Projects	746,956	31,534	715,422
	<u>\$ 7,457,345</u>	<u>\$ 7,034,451</u>	<u>\$ 422,894</u>

- Our General Fund decreased primarily due to a School Aid Fund shortfall reduction.
- Our Food Service Fund increased primarily due to revenue increasing at a greater rate than the expenditures.
- Our Debt Service Funds increased primarily due to to the variance between the revenue collected from the annual millage levied and the scheduled bond payments.
- Our Capital Projects Fund increased primarily due to most projects were put on hold due to the COVID pandemic.

**GAYLORD COMMUNITY SCHOOLS**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2020**

As the graph below illustrates, the largest portions of General Fund expenditures are for salaries and fringe benefits. The School District by nature is a labor intensive organization.



Expenditures by Object	<u>2020</u>	<u>2019</u>
Salaries and wages	\$ 15,330,451	\$ 15,310,428
Fringe benefits	10,494,142	10,286,984
Purchased services	2,982,006	2,956,768
Supplies	1,468,122	1,704,542
Capital outlay	1,767,655	916,969
Other	295,910	282,958
Total	<u>\$ 32,338,286</u>	<u>\$ 31,458,649</u>

Expenditures have increased by \$879,637. A portion of this is due to cost increases in fringe benefits. Some of these costs are outside of the district's control such as mandatory retirement payments. The district also committed funds for capital improvements including the completion of the Turf Field and Gateway projects.

**GAYLORD COMMUNITY SCHOOLS**  
 Management's Discussion and Analysis  
For the Year Ended June 30, 2020

**General Fund Budgetary Highlights**

Over the course of the year, the School District revises its budget to reflect changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. A schedule showing the School District's original and final budget amounts compared with amounts actually paid and received is provided in required supplemental information of these financial statements. Changes to the General Fund original budget were as follows:

- Budgeted revenues were decreased from the original budget by \$1,566,351. This was mainly due to anticipated decrease in the State Aid per pupil funding.
- Budgeted expenditures were decreased from the original budget by \$223,802. This was due to adjustments to expenditures throughout the budget.
- Actual revenues were \$1,494,645 more than the final budget. This was mainly due the anticipated funding bcut being smaller than expected and the increases from COVID funds.
- Actual expenditures were \$719,918 less than the final budget. This was mainly due to variances throughout the budget.

**Capital Assets**

At June 30, 2020, the School District had \$26,457,160 invested in a broad range of capital assets, including land, buildings, furniture and equipment. This amount represents a net decrease (including additions and disposals) of \$307,979 from last year.

	<u>Governmental Activities</u>	
	<u>2020</u>	<u>2019</u>
Land	\$ 168,654	\$ 168,654
Construction in process	0	1,148,073
Buildings and improvements	51,323,392	49,809,703
Furniture and equipment	5,294,189	5,229,046
Buses and other vehicles	3,140,463	2,342,357
	<hr/>	<hr/>
Total capital assets	59,926,698	58,697,833
Less accumulated depreciation	33,469,538	31,932,694
	<hr/>	<hr/>
Net capital assets	<u>\$ 26,457,160</u>	<u>\$ 26,765,139</u>

This year's additions of \$1,228,865 were for two new electric busses as well as capital projects connected to the completion of the Turf Field and Gateway projects.

We present more detailed information about our capital assets in the notes to the financial statements.

**GAYLORD COMMUNITY SCHOOLS**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2020**

**Debt**

At the end of this year, the School District had \$2,940,000 in bonds outstanding versus \$5,765,000 in the previous year - a decrease of 49%.

	<u>2020</u>	<u>2019</u>
2009 refunding bonds	\$ 1,705,000	\$ 3,190,000
2013 refunding bonds	1,235,000	2,575,000
	<u>\$ 2,940,000</u>	<u>\$ 5,765,000</u>

**Factors Expected to have an Effect on Future Operations**

Our elected Board and administration consider many factors when setting the School District's 2021 fiscal year budget. One of the most important factors affecting the budget is our student count. The state foundation revenue is determined by multiplying the blended student count by the foundation allowance per pupil. The 2021 fiscal year budget was adopted in June 2020, based on an estimate of students that will be enrolled in September 2020. Under State law, the School District cannot access additional property tax revenue for general operations. As a result, district funding is heavily dependent on the State's ability to fund local school operations. Based on early enrollment data at the start of the 2020-2021 school year, we anticipate that the fall student count will be close to the estimates used in creating the 2021 fiscal year budget. Once the final student count and related per pupil funding is validated, State law requires the School District to amend the budget if actual district resources are not sufficient to fund original appropriations.

Since the School District's revenue is heavily dependent on State funding and the health of the State's School Aid Fund, the actual revenue received depends on the State's ability to collect revenues to fund its appropriation to school districts. The State periodically holds a revenue-estimating conference to estimate revenues. Based on the results of the most recent conference, the State estimates funds are sufficient to fund the appropriation until 2020-2021.

**Requests for Information**

This financial report is designed to provide a general overview of the School District's finances for all those with an interest in the School District. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Office of the Superintendent  
Gaylord Community Schools  
614 S. Elm Avenue  
Gaylord, MI 49735

GAYLORD COMMUNITY SCHOOLS  
Statement of Net Position  
June 30, 2020

	Governmental Activities
<u>Assets</u>	
Cash and investments	\$ 8,800,411
Receivables:	
Accounts receivable	41,912
Due from other governments	3,140,489
Inventory	43,946
Prepaid expenses	193,014
Capital assets less accumulated depreciation \$33,469,538	26,457,160
Total assets	38,676,932
<u>Deferred Outflows of Resources</u>	
Related to pensions	17,581,277
Related to OPEB	4,057,265
Total deferred outflows of resources	21,638,542
<u>Liabilities</u>	
Accounts payable	262,519
Due to other governments	532,392
Unearned revenue	972,281
Accrued payroll and payroll liabilities	2,926,566
Accrued interest payable	19,939
Long-term liabilities:	
Due within one year	3,001,124
Due in more than one year	536,447
Net pension liability	58,879,617
Net OPEB liability	12,634,324
Total liabilities	79,765,209
<u>Deferred Inflows of Resources</u>	
Related to pensions	4,348,027
Related to OPEB	4,954,808
Total deferred inflows of resources	9,302,835
<u>Net Position</u>	
Net investment in capital assets	23,369,200
Restricted for debt service	322,607
Restricted for capital projects	746,956
Restricted for food service	453,717
Unrestricted	(53,645,050)
Total net position	\$ (28,752,570)

See accompanying notes to financial statements.

GAYLORD COMMUNITY SCHOOLS  
Statement of Activities  
For the Year Ended June 30, 2020

	Program Revenues			Governmental Activities
Expenses	Charges for Services	Operating Grants/ Contributions	Net (Expense) Revenue and Changes in Net Position	
<u>Functions/Programs</u>				
Primary government -				
Governmental activities:				
Instruction	\$ 23,936,740	\$ 103,312	\$ 6,734,698	\$ (17,098,730)
Support services	10,543,504	12,904	497,537	(10,033,063)
Community services	248,319	77,271	0	(171,048)
Food services	1,860,624	656,589	1,294,518	90,483
Athletics	387,613	92,351	0	(295,262)
Facilities, acquisition, construction and equipment	774,396	0	563,573	(210,823)
Interest on long-term debt	175,654	0	0	(175,654)
Depreciation (unallocated)	1,536,844	0	0	(1,536,844)
 Total governmental activities	 <u>\$ 39,463,694</u>	 <u>\$ 942,427</u>	 <u>\$ 9,090,326</u>	 <u>(29,430,941)</u>
 General revenues:				
Taxes:				
Property taxes, levied for general purposes				10,721,271
Property taxes, levied for capital projects				1,489,932
Property taxes, levied for debt services				3,151,836
State aid				12,874,319
Interest and investment earnings				57,304
Other				232,890
				<u>28,527,552</u>
 Change in net position				 (903,389)
Net position - beginning of year				<u>(27,849,181)</u>
Net position - end of year				<u><u>\$ (28,752,570)</u></u>

See accompanying notes to financial statements.



GAYLORD COMMUNITY SCHOOLS  
 Governmental Funds  
 Balance Sheet  
June 30, 2020

	General	Food Service	Other Nonmajor Governmental Funds	Total
<u>Assets</u>				
Cash and investments	\$ 6,418,474	\$ 1,670,876	\$ 572,499	\$ 8,661,849
Receivables:				
Accounts receivable	38,808	3,104	0	41,912
Due from other funds	1,574,170	157,617	801,519	2,533,306
Due from other governments	3,104,588	35,901	0	3,140,489
Inventory	13,551	30,395	0	43,946
Prepaid expenditures	193,014	0	0	193,014
Total assets	\$ 11,342,605	\$ 1,897,893	\$ 1,374,018	\$ 14,614,516
<u>Liabilities and Fund Balance</u>				
<u>Liabilities</u>				
Trade accounts payable	\$ 262,519	\$ 0	\$ 0	\$ 262,519
Due to other funds	927,228	1,251,669	284,516	2,463,413
Due to other governments	532,392	0	0	532,392
Unearned revenue	963,848	8,433	0	972,281
Accrued payroll and payroll liabilities	2,926,566	0	0	2,926,566
Total liabilities	5,612,553	1,260,102	284,516	7,157,171
<u>Fund Balance</u>				
Nonspendable - inventory	13,551	30,395	0	43,946
Nonspendable - prepaid	193,014	0	0	193,014
Restricted for debt service	0	0	342,546	342,546
Restricted for capital projects	0	0	746,956	746,956
Restricted for food service	0	607,396	0	607,396
Unassigned	5,523,487	0	0	5,523,487
Total fund balance	5,730,052	637,791	1,089,502	7,457,345
Total liabilities and fund balance	\$ 11,342,605	\$ 1,897,893	\$ 1,374,018	\$ 14,614,516

See accompanying notes to financial statements.

**GAYLORD COMMUNITY SCHOOLS**  
**Reconciliation of Balance Sheet of Governmental Funds**  
**to the Statement of Net Position**  
June 30, 2020

Total fund balance - governmental funds	\$ 7,457,345
<p>Amounts reported for governmental activities in the statement of net position are different because:</p>	
<p>Capital assets used in governmental activities are not financial resources and are not reported in the funds:</p>	
Cost of the capital assets	59,926,698
Accumulated depreciation	(33,469,538)
<p>Deferred outflows used in governmental activities are not financial resources and therefore are not reported in governmental funds:</p>	
Related to pensions	17,581,277
Related to OPEB	4,057,265
<p>Long-term liabilities are not due and payable in the current period and are not reported in the funds:</p>	
Bonds payable	(2,940,000)
Compensated absences	(449,611)
Net pension liability	(58,879,617)
Bond premium	(33,074)
Net OPEB liability	(12,634,324)
Installment purchase agreement	(46,217)
Accrued interest payable is included as a liability in governmental activities	(19,939)
<p>Deferred inflows used in governmental activities are not recognized as current resources and therefore are not reported in governmental funds:</p>	
Related to pensions	(4,348,027)
Related to OPEB	(4,954,808)
Total net position - governmental activities	\$ (28,752,570)

See accompanying notes to financial statements.

**GAYLORD COMMUNITY SCHOOLS**  
**Governmental Funds**  
**Statement of Revenues, Expenditures and Changes in Fund Balance**  
**For the Year Ended June 30, 2020**

	General	Food Service	Other Nonmajor Governmental Funds	Total
<u>Revenues</u>				
Local sources	\$ 11,212,402	\$ 665,614	\$ 4,657,985	\$ 16,536,001
State sources	18,597,085	65,982	0	18,663,067
Federal sources	752,650	1,228,536	0	1,981,186
Interdistrict and other sources	1,355,605	0	0	1,355,605
Total revenues	<u>31,917,742</u>	<u>1,960,132</u>	<u>4,657,985</u>	<u>38,535,859</u>
<u>Expenditures</u>				
Instruction	20,980,572	0	0	20,980,572
Support services	9,724,412	0	452,258	10,176,670
Athletics	597,895	0	0	597,895
Community services	248,319	0	0	248,319
Facilities, acquisition, construction and equipment	787,088	0	352,826	1,139,914
Food services	0	1,860,624	0	1,860,624
Debt service:				
Principal	0	0	2,871,800	2,871,800
Interest on long-term debt	0	0	237,171	237,171
Total expenditures	<u>32,338,286</u>	<u>1,860,624</u>	<u>3,914,055</u>	<u>38,112,965</u>
Excess (deficiency) of revenues over expenditures	<u>(420,544)</u>	<u>99,508</u>	<u>743,930</u>	<u>422,894</u>
<u>Other Financing Sources (Uses)</u>				
Transfers in	50,000	22,724	47,300	120,024
Transfers out	<u>(70,024)</u>	<u>(50,000)</u>	<u>0</u>	<u>(120,024)</u>
Total other financing sources (uses)	<u>(20,024)</u>	<u>(27,276)</u>	<u>47,300</u>	<u>0</u>
Net change in fund balance	(440,568)	72,232	791,230	422,894
Fund balance - beginning of year	<u>6,170,620</u>	<u>565,559</u>	<u>298,272</u>	<u>7,034,451</u>
Fund balance - end of year	<u>\$ 5,730,052</u>	<u>\$ 637,791</u>	<u>\$ 1,089,502</u>	<u>\$ 7,457,345</u>

See accompanying notes to financial statements.

GAYLORD COMMUNITY SCHOOLS  
 Reconciliation of the Statement of Revenues, Expenditures and  
 Changes in Fund Balance of Governmental Funds to the Statement of Activities  
For the Year Ended June 30, 2020

Net change in fund balance - total governmental funds	\$ 422,894
<p>Amounts reported for governmental activities in the statements of activities are different because:</p> <p>Governmental funds report capital outlays as expenditures; in the statement of activities, these costs are allocated over their estimated useful lives as depreciation:</p>	
Depreciation expense	(1,536,844)
Capital outlay	1,228,865
<p>Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. Other costs related to debt issuance and retirement use governmental fund resources but recognize them as expenses through amortization on the statement of net assets:</p>	
Repayment of bonds	2,825,000
Amortization of bond premium	33,074
Interest expense is recorded in the statement of activities when incurred; it is not reported in governmental funds until paid	28,444
Repayment of loans are an expenditure in the governmental funds, but not in the statement of activities (where it reduces long-term debt)	46,800
Decreases in compensated absences are reported as expenditures when financial resources are used in the governmental funds in accordance with GASB Interpretation No. 6	9,742
<p>Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds:</p>	
Pension related items	(4,788,262)
OPEB related items	826,898
Change in net position of governmental activities	<u>\$ (903,389)</u>

See accompanying notes to financial statements.

GAYLORD COMMUNITY SCHOOLS  
Internal Service Fund  
Statement of Net Position  
June 30, 2020

	<u>Internal Service Fund</u>
<u>Assets</u>	
Cash and investments	\$ <u>138,562</u>
<u>Liabilities</u>	
Due to other funds	\$ 69,893
Accrued payroll and other liabilities	55,421
Other obligations	<u>13,248</u>
Total liabilities	<u>\$ 138,562</u>

See accompanying notes to financial statements.

GAYLORD COMMUNITY SCHOOLS  
Internal Service Fund  
Statement of Cash Flows  
For the Year Ended June 30, 2020

	<u>Internal Service Fund</u>
<u>Cash Flows From Operating Activities</u>	
Adjustments to reconcile change in net position to net cash flows from operating activities:	
Due to other funds	\$ 25,230
Accrued liabilities and other obligations	<u>(23,279)</u>
Net cash flows from operating activities	<u>1,951</u>
Net change in cash	1,951
Cash - beginning of year	<u>136,611</u>
Cash - end of year	<u><u>\$ 138,562</u></u>

See accompanying notes to financial statements.

GAYLORD COMMUNITY SCHOOLS  
Fiduciary Fund  
Statement of Fiduciary Net Position  
June 30, 2020

	<u>Agency Funds</u>
<u>Assets</u>	
Cash and investments	\$ <u>527,188</u>
<u>Liabilities</u>	
Due to student groups	\$ <u>527,188</u>

See accompanying notes to financial statements.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies of Gaylord Community Schools (the "School District") conform to U.S. generally accepted accounting principles (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the School District:

**Reporting Entity**

The School District is governed by an elected Board of Education. The accompanying financial statements have been prepared in accordance with criteria established by the Governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity. These criteria include significant operational financial relationships that determine which of the governmental organizations are a part of the School District's reporting entity, and which organizations are legally separate component units of the School District. The School District has no component units.

**District-wide and Fund Financial Statements**

The district-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All of the School District's government-wide activities are considered governmental activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segments are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenue includes (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items are not properly included among program revenues are reported as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the district-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.



GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Measurement Focus, Basis of Accounting and Financial Statement Presentation**

**District-wide Statements** - The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants, categorical aid and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

As a general rule, the effect of interfund activity has been eliminated from the district-wide financial statements.

Amounts reported as program revenue include (1) charges to customers or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes and unrestricted State aid.

**Fund-based Statements** - Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenue to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, unrestricted state aid, intergovernmental grants and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

Proprietary fund statements are reported using the economic resources measurement focus and the accrual basis of accounting. Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations.

Fiduciary fund statements also are reported using the economic resources measurement focus and the accrual basis of accounting.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

The School District reports the following major governmental funds:

**General Fund** - The General Fund is used to record the general operations of the School District pertaining to education and those operations not provided for in other funds. Included are all transactions related to the approved current operating budget

**Food Service Fund** - The Food Service Fund is used to record the general operations of the School District pertaining to school lunch. Included are all transactions related to the approved current operating budget.

**Assets, Liabilities, and Net Position or Equity**

**Cash and Investments** - Cash and cash equivalents include cash on hand, demand deposits and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

**Receivables and Payables** - In general, outstanding balances between funds are reported as "due to/from other funds." Activities between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "advances to/from other funds."

**Inventory and Prepaid Items** - Inventories are valued at cost, on a first-in, first-out basis. Inventory is maintained in the General Fund and Special Revenue Fund (Food Service Fund). Certain payments to vendors reflect costs applicable to future fiscal years and is recorded as prepaid items in both district-wide and fund financial statements.

**Capital Assets** - Capital assets, which include land, buildings, equipment and vehicles, are reported in the applicable governmental activities column in the district-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$5,000 and any asset susceptible to theft. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Costs of normal repair and maintenance that do not add to the value or materially extend asset lives are not capitalized. The School District does not have infrastructure-type assets.

Buildings, equipment and vehicles are depreciated using the straight-line method over the following useful lives:

Buildings and improvements	20-50 years
Buses and other vehicles	8 years
Furniture and equipment	5-20 years

**Compensated Absences** - The liability for compensated absences reported in the district-wide statements consists of unpaid, accumulated annual and sick leave balances. The liability has been calculated using the vesting method, in which leave amounts for both employees who are currently eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Long-term Obligations** - In the district-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net position.

**Defined Benefit Plan** - For purposes of measuring the net pension and other postemployment benefit liability, deferred outflows of resources and deferred inflows of resources related to pensions and other postemployment benefits and pension and other postemployment benefits expense, information about the fiduciary net position of the Michigan Public School Employees Retirement Systems (MPERS) and additions to/deductions from MPERS fiduciary net position have been determined on the same basis as they are reported by MPERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Fund Equity** - The fund balance classifications are reported on the extent to which a government is bound to observe constraints imposed on the use of the resources in governmental funds. The fund balances are classified as nonspendable, restricted, committed, assigned and unassigned.

Nonspendable fund balance represents amounts that are not in a spendable form. The School District's nonspendable fund balance represents inventories and prepaid expenditures. In the fund financial statements, governmental funds report restrictions on fund balances for amounts that are legally restricted by outside parties for a specific purpose. Committed fund balance represents funds formally set aside by the School District for a particular purpose. The use of committed funds would be approved by the Board of Education through the budget process or official board action.

Assigned fund balance would represent tentative management plans that are subject to change which at the present time the School District does not have any assigned fund balance. The School District's intent would be to spend uncommitted/unassigned funds prior to the use of committed funds. When both restricted and unrestricted resources are available for use, it is the School District's policy to use restricted resources first, then unrestricted resources as they are needed.

**Deferred Outflows and Inflows of Resources**

**Deferred outflows** - In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. For district-wide financial statements, the School District reports deferred outflows of resources related to pensions and other postemployment benefits. This amount is the result of a difference between what the plan expected to earn from plan investments and what is actually earned. This amount will be amortized over the next four years and included in pension and other postemployment benefits expense. Changes in assumptions relating to the net pension and other postemployment benefits liability are deferred and amortized over the expected remaining service lives of the employees and retirees in the plan. The School District also reported deferred outflows of resources for pension and other postemployment benefits contributions made after the measurement date. This amount will reduce the net pension and other postemployment benefits liability in the following year.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Deferred Inflows** - In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. For district-wide financial statements, the School District reports deferred inflows of resources related to pensions and other postemployment benefits. This amount is the result of a difference between what the plan expected to earn from the plan investments and what the plan actually earned. This amount will be amortized over the next four years and included in pension and other postemployment benefits expense. Changes in assumptions relating to the net pension liability are deferred and amortized over the expected remaining service lives of the employees and retirees in the plan. Deferred inflows of resources also includes revenue received relating to Section 147c state aid deferred to offset the deferred outflows related to Section 147c pension contributions subsequent to the measurement period.

**Use of Estimates** - The process of preparing the basic financial statements in conformity with U.S. generally accepted accounting principles requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues and expenditures. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

**Property taxes** - For the taxpayers of the School District, properties are assessed as of December 31 and the related property taxes are levied and become a lien on July 1. The final collection date is February 28, after which uncollected taxes are added to the County delinquent tax rolls.

**State Aid** - For the fiscal year ended June 30, 2020, the State of Michigan adopted a foundation grant approach which provides for a specific annual amount of revenue per student based on a state-wide formula. The foundation is funded from state and local sources. Revenues from state sources are primarily governed by the School Aid Act and the School Code of Michigan. The Michigan Department of Education administers the allocation of state funds to school districts based on information supplied by the districts. For the year ended June 30, 2020, the foundation allowance was based on the average pupil membership counts taken in February 2019 and October 2019.

The state portion of the foundation is provided primarily by a state education property tax millage of 6 mills and an allocated portion of state sales and other taxes. The local portion of the foundation is funded primarily by non-homestead property taxes which may be levied at a rate of up to 18 mills. The state revenue is recognized during the foundation period (currently the fiscal year) and is funded through payments from October 2019 - August 2020. The local revenue is recognized as outlined in Note 1. Amounts receivable from the State of Michigan at June 30, 2020 relating to state aid is \$2,855,617.

The School District also receives revenue from the state to administer certain categorical education programs. State rules require that revenue earmarked for these programs be used for its specific purpose. Certain categorical funds require an accounting to the state of the expenditures incurred. For categorical funds meeting this requirement, funds received, which are not expended by the close of the fiscal year are recorded as deferred revenue. Other categorical funding is recognized when the appropriation is received.

**GAYLORD COMMUNITY SCHOOLS**  
**Notes to Financial Statements**  
For the Year Ended June 30, 2020

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Events Occurring After Reporting Date**

Management evaluates events occurring subsequent to the date of the financial statements in determining the accounting for and disclosure of transactions and events that affect the financial statements. Subsequent events have been evaluated through the date of the accompanying independent auditor's report, which is the date the financial statements were available to be issued.

**NOTE 2 - BUDGETS**

The State of Michigan adopted a Uniform Budgeting and Accounting Act (Act) applicable to all local governmental entities in the state. The law requires appropriation acts to be adopted for General and Special Revenue Funds of school districts prior to the expenditure of monies in a fiscal year.

Gaylord Community Schools follows these procedures in establishing the budgetary data reflected in the financial statements.

1. The School District's Superintendent submits to the Board of Education a proposed budget prior to July 1 of each year. The budget includes proposed expenditures and the means of financing them.
2. A public hearing is conducted to obtain taxpayer comments.
3. Budgeted amounts are as originally adopted, or as amended by the Board of Education throughout the year. Budgets are adopted to the functional level.
4. Appropriations lapse at year-end and therefore cancels all encumbrances. These appropriations are re-established at the beginning of the following year.

A comparison of actual results of operations to the budgeted amounts (at the level of control adopted by the Board of Education) for the General Fund is presented as Required Supplemental Information.

Expenditures shall not be made or incurred, unless authorized in the budget, in excess of the amount appropriated. Violations, if any, in the General Fund and Food Service Fund are noted in the required supplementary information section.

**NOTE 3 - CASH AND INVESTMENTS**

At year-end, the School District's deposits and investments were reported in the basic financial statements in the following categories:

	Primary Government	Internal Service Fund	Custodial Fund	Total
Cash and cash equivalents	\$ 8,661,849	\$ 138,562	\$ 527,188	\$ 9,327,599

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 3 - CASH AND INVESTMENTS (CONTINUED)**

As of June 30, 2020 the School District had deposits and investments subject to the following risk:

**Custodial credit risk - deposits.** In the case of deposits, this is the risk that in the event of a bank failure, the School District's deposits may not be returned to it. As of June 30, 2020, \$7,947,032 of the School District's bank balance of \$8,451,875 was exposed to custodial credit risk because it was uninsured and uncollateralized.

**Custodial credit risk - investments.** For an investment, this is the risk that, in the event of the failure of the counterparty, the School District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party.

The School District will minimize custodial credit risk, which is the risk of loss due to the failure of the security issuer or backer, by; limiting investments to the types of securities allowed by law; and pre-qualifying the financial institutions, broker/dealers, intermediaries and advisors with which the School District will do business.

**Interest rate risk.** In accordance with its investment policy, the School District will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by; structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and, investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investment pools and limiting the average maturity in accordance with the School District's cash requirements.

Investment type	Fair value	Weighted average maturity (years)
MILAF External Investment Pool - CMC	\$ <u>1,468,949</u>	N/A

**Concentration of credit risk.** The School District will minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the School District's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized. Obligations of the U.S. government or obligations explicitly guaranteed by the U.S. government are not considered to have credit risk and do not require disclosure by credit quality.

Investment type	Fair value	Rating	Rating Agency
MILAF External Investment Pool - CMC	\$ <u>1,468,949</u>	AAAm	Standard & Poor's

**Foreign currency risk.** The School District is not authorized to invest in investments which have this type of risk.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 3 - CASH AND INVESTMENTS (CONTINUED)**

**Fair value measurement.** The School District is required to disclose amounts within a framework established for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy are described as follows:

Level 1: Quoted prices in active markets for identical securities.

Level 2: Prices determined using other significant observable inputs. Observable inputs are inputs that other market participants may use in pricing a security. These may include prices for similar securities, interest rates, prepayment speeds, credit risk and others.

Level 3: Prices determined using significant unobservable inputs. In situations where quoted prices or observable inputs are unavailable or deemed less relevant, unobservable inputs may be used. Unobservable inputs reflect the School District's own assumptions about the factors market participants would use in pricing an investment and would be based on the best information available.

The School District does not have any investments subject to the fair value hierarchy.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The School District voluntarily invests certain excess funds in external pooled investment funds which included money market funds. One of the pooled investment funds utilized by the School District is the Michigan Investment Liquid Asset Fund (MILAF). MILAF funds are considered external investment pools as defined by the GASB and as such are recorded at amortized cost which approximates fair value. The MILAF (MAX Class) fund requires notification of redemptions prior to 14 days to avoid penalties. These funds are not subject to the fair value disclosures.

	Amortized Cost
MILAF External Investment pool - CMC	\$ <u><u>1,468,949</u></u>

The cash and cash equivalents and investments referred to above have been reported in either the cash and cash equivalents or investments captions on the financial statements, based upon criteria disclosed in Note 1.

**GAYLORD COMMUNITY SCHOOLS**  
**Notes to Financial Statements**  
**For the Year Ended June 30, 2020**

**NOTE 4 - CAPITAL ASSETS**

A summary of changes in governmental capital assets follows:

	Balance June 30, 2019	Additions	Disposals and Adjustments	Balance June 30, 2020
Assets not being depreciated:				
Land	\$ 168,654	\$ 0	\$ 0	\$ 168,654
Construction in process	1,148,073	0	(1,148,073)	0
Subtotal	<u>1,316,727</u>	<u>0</u>	<u>(1,148,073)</u>	<u>168,654</u>
Capital assets being depreciated:				
Buildings and improvements	49,809,703	1,513,689	0	51,323,392
Furniture and equipment	5,229,046	65,143	0	5,294,189
Buses and other vehicles	2,342,357	798,106	0	3,140,463
Subtotal	<u>57,381,106</u>	<u>2,376,938</u>	<u>0</u>	<u>59,758,044</u>
Accumulated depreciation:				
Buildings and improvements	25,852,841	1,095,839	0	26,948,680
Furniture and equipment	4,604,529	284,064	0	4,888,593
Buses and other vehicles	1,475,324	156,941	0	1,632,265
Subtotal	<u>31,932,694</u>	<u>1,536,844</u>	<u>0</u>	<u>33,469,538</u>
Net capital assets being depreciated	<u>25,448,412</u>	<u>840,094</u>	<u>0</u>	<u>26,288,506</u>
Net capital assets	<u>\$ 26,765,139</u>	<u>\$ 840,094</u>	<u>\$ (1,148,073)</u>	<u>\$ 26,457,160</u>

Depreciation expense for fiscal year ended June 30, 2020 was \$1,536,844. The School District determined that it was impractical to allocate depreciation to the various governmental activities as the assets serve multiple functions.



**GAYLORD COMMUNITY SCHOOLS**  
**Notes to Financial Statements**  
**For the Year Ended June 30, 2020**

**NOTE 5 - INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS**

A summary of interfund receivable and payable balances at June 30, 2020 are as follows:

		Payables						
		General	Food Service	2009 Debt	2013 Refunding	Sinking	Internal Service Fund	Total
Receivables	General	\$ 0	\$ 1,251,669	\$ 136,707	\$ 115,901	\$ 0	\$ 69,893	\$ 1,574,170
	Food Service	157,617	0	0	0	0	0	157,617
	2009 Debt	129,658	0	0	0	0	0	129,658
	2013 Debt	147,839	0	0	0	0	0	147,839
	Green Fund	12,278	0	0	0	31,908	0	44,186
	Sinking Fund	479,836	0	0	0	0	0	479,836
		<u>\$927,228</u>	<u>\$ 1,251,669</u>	<u>\$ 136,707</u>	<u>\$ 115,901</u>	<u>\$ 31,908</u>	<u>\$ 69,893</u>	<u>\$ 2,533,306</u>

A summary of interfund transfers made during the year ended June 30, 2020 are as follows:

		Transfers Out		
		General	Food Service	Total
Transfers In	General	\$ 0	\$ 50,000	\$ 50,000
	Food Service	22,724	0	22,724
	Green Fund	47,300	0	47,300
		<u>\$ 70,024</u>	<u>\$ 50,000</u>	<u>\$ 120,024</u>

These interfund receivable and payable balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur; (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Interfund transfers from the Food Service Fund to the General Fund were made for overhead cost reimbursements. Transfers from the General Fund to the Green Fund were for energy savings costs. The Food Service Fund transferred to the General Fund to cover indirect costs.

**NOTE 6 - RECEIVABLES**

Receivables at June 30, 2020 consist of accounts (fees), intergovernmental grants and interest.

A summary of the intergovernmental receivables (due from other governmental units) follows:

State aid and grants	\$ 2,855,617
Federal grants	238,491
Other	46,381
	<u>\$ 3,140,489</u>

**GAYLORD COMMUNITY SCHOOLS**  
**Notes to Financial Statements**  
For the Year Ended June 30, 2020

**NOTE 7 - UNEARNED REVENUE**

Governmental funds report unearned revenue in connection with receivables for revenue that are not considered to be available to liquidate liabilities of the current period. Governmental funds also reflect unearned revenue in connection with resources that have been received but not yet earned. At the end of the current fiscal year, grant and categorical aid payments received prior to meeting all eligibility requirements amounted to \$972,281.

**NOTE 8 - LONG-TERM OBLIGATIONS**

The following is a summary of governmental long-term obligations for the School District for the year ended June 30, 2020:

	<u>Balance</u> <u>July 1, 2019</u>	<u>Additions</u>	<u>Retirements</u> <u>and Payments</u>	<u>Balance</u> <u>June 30, 2020</u>	<u>Amount Due</u> <u>Within One</u> <u>Year</u>
General obligation bonds	\$ 5,831,148	\$ 0	\$ 2,858,074	\$ 2,973,074	\$ 2,973,074
Notes from direct borrowings and direct placements	93,017	0	46,800	46,217	28,050
Compensated absences	<u>459,353</u>	<u>0</u>	<u>9,742</u>	<u>449,611</u>	<u>0</u>
	6,383,518	0	2,914,616	3,468,902	3,001,124
Other obligations reported in the Internal Service Fund	<u>91,948</u>	<u>0</u>	<u>23,279</u>	<u>68,669</u>	<u>0</u>
	<u>\$ 6,475,466</u>	<u>\$ 0</u>	<u>\$ 2,937,895</u>	<u>\$ 3,537,571</u>	<u>\$ 3,001,124</u>

Long-term obligations at June 30, 2020 is comprised of the following issues:

General obligation bonds:

\$19,875,000 2009 Refunding Bonds (General Obligation - Unlimited Tax) due in annual installment of \$885,000 to \$2,395,000 through May 2021; interest of 2.0% to 3.0%	\$ 1,705,000
\$6,000,000 2013 Refunding Bonds (General Obligation - Unlimited Tax) due in annual installments of \$165,000 to \$1,760,000 through May 2021; interest 2.0% to 3.0%	<u>1,235,000</u>
	2,940,000
Premium	<u>33,074</u>
Total bonded debt	<u>\$ 2,973,074</u>

**GAYLORD COMMUNITY SCHOOLS**  
**Notes to Financial Statements**  
For the Year Ended June 30, 2020

**NOTE 8 - LONG-TERM OBLIGATIONS (CONTINUED)**

Notes from direct borrowings and direct placements:

\$50,000 installment purchase agreement due in monthly installments of \$2,083 through October 2020, bearing no interest.	\$	6,250
\$65,400 installment purchase agreement due in monthly installments of \$1,817 through May 2022, bearing no interest.		39,967
Total direct borrowings and direct placements	\$	46,217

Under terms of the present contract between the Board of Education of Gaylord Community Schools and the various employee groups, including teachers, administration, bus drivers and extra support personnel, the School District is contingently liable for compensated absences (sick and personal pay). The amount of compensated absences, calculated based on number of years of service, amounts to \$449,611 at June 30, 2020.

The School District's other obligations reported in the Internal Service Fund is cumulative sick leave earned prior to June 30, 1997. Cumulative sick leave consists of earned sick leave benefits to be paid out once an employee retires. As of June 30, 2020 the balance remaining was \$68,669.

The annual debt service requirements on long-term debt as of June 30, 2020, including interest payments are as follows:

Year Ended June 30	General Obligation Bonds			Notes from Direct Borrowings and Direct Placements		
	Principal	Interest	Total	Principal	Interest	Total
2021	\$ 2,940,000	\$ 122,300	\$ 3,062,300	\$ 28,050	\$ 0	\$ 28,050
2022	0	0	0	18,167	0	18,167
	\$ 2,940,000	\$ 122,300	\$ 3,062,300	\$ 46,217	\$ 0	\$ 46,217

**NOTE 9 - RISK MANAGEMENT**

The School District is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The School District has purchased commercial insurance for medical claims and participates in the SET-SEG risk pool for claims relating to workers' compensation, general liability, and property/casualty claims. Settled claims relating to the commercial insurance did not exceed the amount of insurance coverage in any of the past three fiscal years.

The SET-SEG shared-risk pool program in which the School District participates operates as a common risk-sharing management program for school districts in Michigan; member premiums are used to purchase commercial excess insurance coverage and to pay member claims in excess of deductible amounts.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**

**Plan Description**

The Michigan Public School Employees' Retirement System (MPSERS) (System) is a cost-sharing, multiple employer, state-wide, defined benefit public employee retirement plan governed by the State of Michigan (State) originally created under Public Act 136 of 1945, recodified and currently operating under the provisions of Public Act 300 of 1980, as amended. Section 25 of this act establishes the board's authority to promulgate or amend the provisions of the System. MPSERS issues a publicly available Comprehensive Annual Financial Report that can be obtained at [www.michigan.gov/orsschools](http://www.michigan.gov/orsschools).

The System's pension plan was established by the State to provide retirement, survivor and disability benefits to public school employees. In addition, the System's health plan provides all retirees with option of receiving health, prescription drug, dental and vision coverage under the Michigan Public School Employees' Retirement Act.

The System is administered by the Office of Retirement Services (ORS) within the Michigan Department of Technology, Management & Budget. The Department Director appoints the Office Director, with whom the general oversight of the System resides. The State Treasurer serves as the investment officer and custodian of the system.

**Benefits Provided - Overall**

Participants are enrolled in one of multiple plans based on date of hire and certain voluntary elections. A summary of the pension plans offered by MPSERS is as follows:

<u>Plan Name</u>	<u>Plan Type</u>	<u>Plan Status</u>
Basic	Defined Benefit	Closed
Member Investment Plan (MIP)	Defined Benefit	Closed
Pension Plus	Hybrid	Closed
Pension Plus 2	Hybrid	Open
Defined Contribution	Defined Contribution	Open

**Benefits Provided - Pension**

Benefit provisions of the defined benefit pension plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions for the defined benefit (DB) pension plan. Retirement benefits for DB plan members are determined by final average compensation and years of service. DB members are eligible to receive a monthly benefit when they meet certain age and service requirements. The System also provides disability and survivor benefits to DB plan members.

GAYLORD COMMUNITY SCHOOLS  
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**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

Prior to Pension reform of 2010 there were two plans commonly referred to as Basic and the Member Investment Plan (MIP). Basic Plan member's contributions range from 0% - 4%. On January 1, 1987, the Member Investment Plan (MIP) was enacted. MIP members enrolled prior to January 1, 1990, contribute at a permanently fixed rate of 3.9% of gross wages. Members first hired January 1, 1990, or later including Pension Plus members, contribute at various graduated permanently fixed contribution rates from 3.0% - 7.0%.

**Pension Reform 2010**

On May 19, 2010, the Governor signed Public Act 75 of 2010 into law. As a result, any member of the Michigan Public School Employees' Retirement System (MPSERS) who became a member of MPSERS after June 30, 2010 is a Pension Plus member. Pension Plus is a hybrid plan that contains a pension component with an employee contribution (graded, up to 6.4% of salary) and a flexible and transferable defined contribution (DC) tax-deferred investment account that earns an employer match of 50% (up to 1% of salary) on employee contributions. Retirement benefits for Pension Plus members are determined by final average compensation and years of service. Disability and survivor benefits are available to Pension Plus members.

**Pension Reform 2012**

On September 4, 2012, the Governor signed Public Act 300 of 2012 into law. The legislation grants all active members who first became a member before July 1, 2010 and who earned service credit in the 12 months ending September 3, 2012, or were on an approved professional services or military leave of absence on September 3, 2012, a voluntary election regarding their pension. Any changes to a member's pension are effective as of the member's transition date, which is defined as the first day of the pay period that begins on or after February 1, 2013.

Under the reform, members voluntarily chose to increase, maintain, or stop their contributions to the pension fund.

An amount determined by the member's election of Option 1, 2, 3, or 4 described below:

**Option 1** – Members voluntarily elected to increase their contributions to the pension fund as noted below, and retain the 1.5% pension factor in their pension formula. The increased contribution would begin as of their transition date and continue until they terminate public school employment.

- Basic plan members: 4% contribution
- Member Investment Plan (MIP)-Fixed, MIP-Graded, and MIP-Plus members: a flat 7% contribution

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

**Option 2** – Members voluntarily elected to increase their contribution to the pension fund as stated in Option 1 and retain the 1.5% pension factor in their pension formula. The increased contribution would begin as of their transition date and continue until they reach 30 years of service. If and when they reach 30 years of service, their contribution rates will return to the previous level in place as of the day before their transition date (0% for Basic plan members, 3.9% for MIP-Fixed, up to 4.3% for MIP-Graded, or up to 6.4% for MIP-Plus). The pension formula for any service thereafter would include a 1.25% pension factor.

**Option 3** – Members voluntarily elected not to increase their contribution to the pension fund and maintain their current level of contribution to the pension fund. The pension formula for their years of service as of the day before their transition date will include a 1.5% pension factor. The pension formula for any service thereafter will include a 1.25% pension factor.

**Option 4** – Members voluntarily elected to no longer contribute to the pension fund and therefore are switched to the Defined Contribution plan for future service as of their transition date. As a DC participant they receive a 4% employer contribution to the tax-deferred 401(k) account and can choose to contribute up to the maximum amounts permitted by the IRS to a 457 account. They vest in employer contributions and related earnings in their 401(k) account based on the following schedule: 50% at 2 years, 75% at 3 years, and 100% at 4 years of service. They are 100% vested in any personal contributions and related earnings in their 457 account. Upon retirement, if they meet age and service requirements (including their total years of service), they would also receive a pension (calculated based on years of service and final average compensation as of the day before their transition date and a 1.5% pension factor).

Members who did not make an election before the deadline defaulted to Option 3 as described above. Deferred or nonvested public school employees on September 3, 2012, who return to public school employment on or after September 4, 2012, will be considered as if they had elected Option 3 above. Returning members who made the retirement plan election will retain whichever option they chose.

Employees who first worked on or after September 4, 2012 choose between two retirement plans: the Pension Plus Plan and a Defined Contribution that provides a 50% employer match up to 3% of salary on employee contributions.

Final Average Compensation (FAC) - Average of highest 60 consecutive months for Basic Plan members and Pension Plus members (36 months for MIP members). FAC is calculated as of the last day worked unless the member elected Option 4, in which case the FAC is calculated at the transition date.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

**Pension Reform of 2017**

On July 13, 2017, the Governor signed Public Act 92 of 2017 into law. The legislation closed the Pension Plus plan to newly hired employees as of February 1, 2018 and created a new, optional Pension Plus 2 plan with similar plan benefit calculations but containing a 50/50 cost share between the employee and the employer, including the cost of future unfunded liabilities. The assumed rate of return on the Pension Plus 2 plan is 6%. Further, under certain conditions, the Pension Plus 2 plan will close to new employees if the actuarial funded ratio falls below 85% for two consecutive years. The law included other provisions to the retirement eligibility age, plan assumptions, and unfunded liability payment methods.

**Benefits Provided – Other postemployment benefit (OPEB)**

Benefit provisions of the postemployment healthcare plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions. Retirees have the option of health coverage, which, through 2012, was funded on a cash disbursement basis. Beginning fiscal year 2013, it is funded on a prefunded basis. The System has contracted to provide the comprehensive group medical, prescription drug, dental and vision coverage for retirees and beneficiaries. A subsidized portion of the premium is paid by the System with the balance deducted from the monthly pension of each retiree health care recipient. For members who first worked before July 1, 2008, (Basic, MIP-Fixed, and MIP-Graded plan members), the subsidy is the maximum allowed by statute. To limit future liabilities of Other Postemployment Benefits, members who first worked on or after July 1, 2008, (MIP-Plus plan members), have a graded premium subsidy based on career length where they accrue credit towards their insurance premiums in retirement, not to exceed the maximum allowable by statute. Public Act 300 of 2012 sets the maximum subsidy at 80% beginning January 1, 2013; 90% for those Medicare eligible and enrolled in the insurances as of that date.

**Retiree Healthcare Reform of 2012**

Public Act 300 of 2012 granted all active members of the Michigan Public School Employees Retirement System, who earned service credit in the 12 months ending September 3, 2012, or were on an approved professional services or military leave of absence on September 3, 2012, a voluntary election regarding their retirement healthcare. Any changes to a member's healthcare benefit are effective as of the member's transition date, which is defined as the first day of the pay period that begins on or after February 1, 2013.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

Under Public Act 300 of 2012, members were given the choice between continuing the 3% contribution to retiree healthcare and keeping the premium subsidy benefit described above, or choosing not to pay the 3% contribution and instead opting out of the subsidy benefit and becoming a participant in the Personal Healthcare Fund (PHF), a portable, tax-deferred fund that can be used to pay healthcare expenses in retirement. Participants in the PHF are automatically enrolled in a 2% employee contribution into their 457 account as of their transition date, earning them a 2% employer match into a 401(k) account. Members who selected this option stop paying the 3% contribution to retiree healthcare as of the day before their transition date, and their prior contributions will be deposited into their 401(k) accounts.

**Regular Retirement (no reduction factor for age)**

Eligibility – A Basic plan member may retire at age 55 with 30 years credited service; or age 60 with 10 years credited service. For Member Investment Plan (MIP) members, age 46 with 30 years credited service; or age 60 with 10 years credited service; or age 60 with 5 years of credited service provided member worked through 60<sup>th</sup> birthday and has credited service in each of the last 5 years. For Pension Plus Plan (PPP) members, age 60 with 10 years of credited service.

Annual Amount – The annual pension is paid monthly for the lifetime of a retiree. The calculation of a member's pension is determined by their pension election under PA 300 of 2012.

**Member Contributions**

Depending on the plan selected, member contributions range from 0% - 7% for pension and 0% - 3% for other postemployment benefits. Plan members electing the defined contribution plan are not required to make additional contributions.

**Employer Contributions**

Employers are required by Public Act 300 of 1980, as amended, to contribute amounts necessary to finance the coverage of members and retiree Other Post-Employment Benefits (OPEB). Contribution provisions are specified by State statute and may be amended only by action of the State Legislature.

Employer contributions to the System are determined on an actuarial basis using the entry age normal actuarial cost method. Under this method, the actuarial present value of the projected benefits of each individual included in the actuarial valuation is allocated on a level basis over the service of the individual between entry age and assumed exit age. The portion of this cost allocated to the current valuation year is called the normal cost. The remainder is called the actuarial accrued liability. Normal cost is funded on a current basis.

Pension and OPEB contributions made in the fiscal year ending September 30, 2019 were determined as of the September 30, 2016 actuarial valuations. The pension and OPEB benefits, the unfunded (overfunded) actuarial accrued liabilities as of September 30, 2016, are amortized over a 20-year period beginning October 1, 2018 and ending September 30, 2038.



GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

The School District's contributions are determined based on employee elections. There are several different benefit options included in the plan available to employees based on date of hire. Contribution rates are adjusted annually by the ORS. The range of rates is as follows:

	Pension	Other Postemployment benefit
October 1, 2018 - September 30, 2019	13.39% - 19.59%	7.57% - 7.93%
October 1, 2019 - September 30, 2020	13.39% - 19.59%	7.57% - 8.09%

The School District's pension contributions for the year ended June 30, 2020 were equal to the required contribution total. Total pension contributions were approximately \$4,926,000. Of the total pension contributions approximately \$4,919,000 was contributed to fund the Defined Benefit Plan and approximately \$7,000 was contributed to fund the Defined Contribution Plan.

The School District's OPEB contributions for the year ended June 30, 2020 were equal to the required contribution total. Total OPEB contributions were approximately \$1,339,000. Of the total OPEB contributions approximately \$1,266,000 was contributed to fund the Defined Benefit Plan and approximately \$73,000 was contributed to fund the Defined Contribution Plan.

These amounts, for both pension and OPEB benefits, include contributions funded from State Revenue Section 147c restricted to fund the MPSERS Unfunded Actuarial Accrued Liability (UAAL) Stabilization Rate (100% for pension and 0% for OPEB).

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

**Pension Liabilities**

The net pension liability was measured as of September 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation date of September 30, 2018 and rolled-forward using generally accepted actuarial procedures. The School District's proportion of the net pension liability was based on a projection of its long-term share of contributions to the pension plan relative to the projected contributions of all participating reporting units, actuarially determined.

MPSERS (Plan) Non-University Employers:	September 30, 2019	September 30, 2018
Total Pension Liability	\$ 83,442,507,212	\$ 79,863,694,444
Plan Fiduciary Net Position	\$ 50,325,869,388	\$ 49,801,889,205
Net Pension Liability	\$ 33,116,637,824	\$ 30,061,805,239
Proportionate share	0.17779 %	0.17561 %
Net Pension liability for the School District	\$ 58,879,617	\$ 52,791,103

**Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

For the year ended June 30, 2020, the School District recognized pension expense of approximately \$7,605,000.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

At June 30, 2020, the School District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred (Inflows) of Resources</u>
Differences between expected and actual experience	\$ 263,917	\$ (245,522)
Net difference between projected and actual earnings on pension plan investments	0	(1,886,992)
Changes in assumptions	11,528,670	0
Changes in proportion and differences between employer contributions and proportionate share of contributions	1,522,409	(263,928)
Unearned revenue related to pension portion of section 147 c	0	(1,951,585)
School District's contributions subsequent to the measurement date	<u>4,266,281</u>	<u>0</u>
<b>Total</b>	<u>\$ 17,581,277</u>	<u>\$ (4,348,027)</u>

\$4,266,281, reported as deferred outflows of resources related to pensions resulting from School District employer contributions subsequent to the measurement date, will be recognized as a reduction of the net pension liability in the subsequent fiscal year.

Other amounts reported as deferred outflows of resources and (deferred inflows) of resources related to pensions will be recognized in pension expense as follows:

<b>Year Ended June 30</b>	<u>Amount</u>
2021	\$ 4,367,448
2022	3,517,777
2023	2,183,007
2024	850,322
	<u>\$ 10,918,554</u>

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

**OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

**OPEB Liabilities**

The net OPEB liability was measured as of September 30, 2019, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation date of September 30, 2018 and rolled-forward using generally accepted actuarial procedures. The School District's proportion of the net OPEB liability was based on a projection of its long-term share of contributions to the OPEB plan relative to the projected contributions of all participating reporting units, actuarially determined.

MPSERS (Plan) Non-University Employers:	September 30, 2019	September 30, 2018
Total OPEB Liability	\$ 13,925,860,688	\$ 13,932,170,264
Plan Fiduciary Net Position	\$ 6,748,112,668	\$ 5,983,218,473
Net OPEB Liability	\$ 7,177,748,020	\$ 7,948,951,791
Proportionate share	0.17602 %	0.17652 %
Net OPEB liability for the School District	\$ 12,634,324	\$ 14,031,468

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

For the year ended June 30, 2020, the School District recognized OPEB expense of approximately \$414,000.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

At June 30, 2020, the School District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	<b>Deferred Outflows of Resources</b>	<b>Deferred (Inflows) of Resources</b>
Difference between expected and actual experience	\$ 0	\$ (4,635,891)
Net difference between projected and actual plan investment	0	(219,717)
Changes of assumption	2,737,602	0
Changes in proportion and differences between employer contributions and proportionate share of contributions	340,298	(99,200)
School District's contributions subsequent to the measurement date	979,365	0
<b>Total</b>	<b>\$ 4,057,265</b>	<b>\$ (4,954,808)</b>

\$979,365, reported as deferred outflows of resources related to OPEB resulting from School District employer contributions subsequent to the measurement date, will be recognized as a reduction of the net OPEB liability in the subsequent fiscal year.

Other amounts reported as deferred outflows of resources and (deferred inflows) of resources related to OPEB will be recognized in OPEB expense as follows:

<b>Year Ended June 30</b>	<b>Amount</b>
2021	\$ (517,300)
2022	(517,300)
2023	(407,730)
2024	(270,624)
2025	(163,954)
	<b>\$ (1,876,908)</b>

**Actuarial Assumptions**

**Investment rate of return for Pension** - 6.80% a year, compounded annually net of investment and administrative expenses for the MIP, Basic and Pension Plus groups and 6.00% a year, compounded annually net of investment and administrative expenses for the Pension Plus 2 Plan.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

**Investment rate of return for OPEB** - 6.95% a year, compounded annually net of investment and administrative expenses.

**Salary increases** - The rate of pay increase used for individual members is 2.75%.

**Inflation** - 3.0%

**Mortality assumptions** -

**Retirees:** RP-2014 Male and Female Healthy Annuitant Mortality Tables scaled by 82% for males and 78% for females and adjusted for mortality improvements using projection scale MP-2017 from 2006.

**Active:** RP-2014 Male and Female Employee Annuitant Mortality Tables scaled 100% and adjusted for mortality improvements using projection scale MP-2017 from 2006.

**Disabled Retirees:** RP-2014 Male and Female Disabled Annuitant Mortality Tables scaled 100% and adjusted for mortality improvements using projection scale MP-2017 from 2006.

**Experience study** - The annual actuarial valuation report of the System used for these statements is dated September 30, 2018. Assumption changes as a result of an experience study for the periods 2012 through 2017 have been adopted by the System for use in the determination of the total pension and OPEB liability beginning with the September 30, 2017 valuation.

**The long-term expected rate of return on pension and other postemployment benefit plan investments** - The rate was 6.80% (MIP, Basic, and Pension Plus Plan) and 6.00% for the Pension Plus 2 Plan, and the other postemployment benefit rate was 6.95% net of investment and administrative expenses was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

**Cost of Living Pension Adjustments** – 3.0% annual non-compounded for MIP members.

**Healthcare cost trend rate for other postemployment benefit** – 7.5% for year one and graded to 3.5% to year twelve.

**Additional assumptions for other postemployment benefit only – Applies to individuals hired before September 4, 2012:**

Opt Out Assumption - 21% of eligible participants hired before July 1, 2008 and 30% of those hired after June 30, 2008 are assumed to opt out of the retiree health plan.

Survivor Coverage - 80% of male retirees and 67% of female retirees are assumed to have coverage continuing after the retiree's death.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

Coverage Election at Retirement - 75% of male and 60% of female future retirees are assumed to elect coverage for 1 or more dependents.

The target asset allocation at September 30, 2018 and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<b>Investment Category</b>	<b>Target Allocation*</b>	<b>Long-Term Expected Real Rate of Return*</b>
Domestic Equity Pools	28.0%	5.5%
Private Equity Pools	18.0%	8.6%
International Equity Pools	16.0%	7.3%
Fixed Income Pools	10.5%	1.2%
Real Estate and Infrastructure Pools	10.0%	4.2%
Absolute Return Pools	15.5%	5.4%
Short Term Investment Pools	2.0%	0.8%
<b>Total</b>	<b>100.0%</b>	

\*Long term rate of return are net of administrative expenses and 2.3% inflation.

**Rate of return** - For fiscal year ended September 30, 2019, the annual money-weighted rate of return on pension and OPEB plan investments, net of pension and OPEB plan investment expense, was 5.14% and 5.37% respectively. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amount actually invested.

**Pension discount rate** - A single discount rate of 6.80% was used to measure the total pension liability (6.00% for the Pension Plus 2 Plan). This discount rate was based on the long-term rate of return on pension plan investments of 6.80% (6.00% for the Pension Plus 2 Plan). The projection of cash flows used to determine this single discount rate assumed that plan member contributions will be made at the current contribution rate and that contributions from school districts will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

**OPEB Discount rate** - A single discount rate of 6.95% was used to measure the total OPEB liability. This discount rate was based on the long-term expected rate of return on OPEB plan investments of 6.95%. The projection of cash flows used to determine this discount rate assumed that plan member contributions will be made at the current contribution rate and that school districts contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

**Sensitivity of the net pension liability to changes in the discount rate** - The following presents the School District's proportionate share of the net pension liability calculated using a single discount rate of 6.80% (6.00% for the Pension Plus 2 Plan), as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	<b>Pension</b>		
	<b>1% Decrease</b>	<b>Discount Rate</b>	<b>1% Increase</b>
School District's proportionate share of the net pension liability	<u>\$76,547,269</u>	<u>\$58,879,617</u>	<u>\$44,232,525</u>

**Sensitivity of the net OPEB liability to changes in the discount rate** - The following presents the School District's proportionate share of the net OPEB liability calculated using the discount rate of 6.95%, as well as what the Reporting Unit's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	<b>Other postemployment benefit</b>		
	<b>1% Decrease</b>	<b>Discount Rate</b>	<b>1% Increase</b>
School District's proportionate share of the net other postemployment benefit liability	<u>\$15,497,897</u>	<u>\$12,634,324</u>	<u>\$10,229,718</u>



GAYLORD COMMUNITY SCHOOLS  
Notes to Financial Statements  
For the Year Ended June 30, 2020

**NOTE 10 - DEFINED BENEFIT PENSION PLAN AND POSTEMPLOYMENT BENEFITS**  
**(CONTINUED)**

**Sensitivity to the net OPEB liability to changes in the healthcare cost trend rates** - The following presents the School District's proportionate share of the net other postemployment benefit liability calculated using the healthcare cost trend rate of 7.5% (decreasing to 3.5%), as well as what the School District's proportionate share of the net other postemployment benefit liability would be if it were calculated using a healthcare cost trend rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	<b>Other postemployment benefit</b>		
	<b>1% Decrease</b>	<b>Healthcare cost trend rates</b>	<b>1% Increase</b>
School District's proportionate share of the net OPEB liability	<u>\$10,127,773</u>	<u>\$12,634,324</u>	<u>\$14,597,557</u>

**Pension and OPEB Plan Fiduciary Net Position** - Detailed information about the pension and OPEB plan's fiduciary net position is available in the separately issued Michigan Public School Employees Retirement System 2019 Comprehensive Annual Financial Report.

**Payable to the Pension and OPEB Plan** - At year end the School District is current on all required pension and other postemployment benefit plan payments. Amounts accrued at year end for accounting purposes are included in the financial statements as a liability titled accrued payroll and payroll liabilities. These amounts represent current payments for June paid in July, accruals for summer pay primarily for teachers and the contributions due funded from State Revenue Section 147c restricted to fund the MPSERS Unfunded Actuarial Accrued Liability (UAAL) Stabilization Rate.

**NOTE 11 - GRANTS**

The School District receives significant financial assistance from federal and state governmental agencies in the form of grants. The disbursement of funds received under these programs generally require compliance with terms and conditions specified in the grant agreements and are subject to audit by the School District's independent auditors and other governmental auditors. Any disallowed claims resulting from such audits could become a liability of the General Fund or other applicable fund. Based on prior experience, the School District administration believes such disallowance, if any, would be immaterial.

**GAYLORD COMMUNITY SCHOOLS**  
**Notes to Financial Statements**  
**For the Year Ended June 30, 2020**

**NOTE 12 - ECONOMIC DEPENDENCY**

The School District received approximately 60% of their General Fund revenue from the Michigan Department of Education. Due to the significance of this revenue source to the School District, the School District is considered to be economically dependent.

**NOTE 13 - SINKING FUND COMPLIANCE**

The Capital Projects Funds includes capital project activities funded with bonds issued after May 1, 1994. For this capital project, the School District has complied with the applicable provisions of Section 1351a of the Revised School Code.

**NOTE 14 - TAX ABATEMENTS**

The School District receives reduced property tax revenues as a result of Industrial Facilities Tax exemptions, Brownfield Redevelopment Agreements, and Payments in Lieu of Taxes (PILOT) granted by cities, villages and townships. Industrial facility exemptions are intended to promote construction of new industrial facilities, or to rehabilitate historical facilities; Brownfield Redevelopment Agreements are intended to reimburse taxpayers that remediate environmental contamination on their properties; PILOT programs apply to multiple unit housing for citizens of low income and the elderly.

The taxes abated for the General Fund operating millage is considered by the State of Michigan when determining the School District's section 22 funding of the State School Aid Act.

There are no significant abatements made by the School District.

**GAYLORD COMMUNITY SCHOOLS**  
**Notes to Financial Statements**  
**For the Year Ended June 30, 2020**

**NOTE 15 - UPCOMING ACCOUNTING PRONOUNCEMENT**

Governmental Accounting Standards Board (GASB) Statement No. 84, Fiduciary Activities, was issued by GASB in January 2017 and will be effective for the School District's 2021 year end. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities for all state and local governments. The focus on the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. An activity meeting the criteria should be reported in a fiduciary fund in the basic financial statements. School Districts with activities meeting the criteria should present a statement of fiduciary net position and a statement of changes in fiduciary net position.

Governmental Accounting Standards Board (GASB) Statement No. 87, Leases, was issued by the GASB in June 2017 and will be effective for the School District's 2022 year end. The objective of this Statement is to increase the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use the underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities.

**NOTE 16 - SUBSEQUENT EVENT**

On March 11, 2020, the World Health Organization declared the coronavirus (COVID-19) a pandemic. As a result of the spread of COVID-19, economic uncertainties have arisen which are likely to negatively impact the Organization. While the disruption is currently expected to be temporary, there is considerable uncertainty regarding the duration. The overall financial impact of COVID-19 cannot be reasonably estimated at this time.

GAYLORD COMMUNITY SCHOOLS  
Required Supplemental Information  
Budgetary Comparison Schedule - General Fund  
For the Year Ended June 30, 2020

	Original Budget	Final Amended Budget	Actual	Variances with Final Budget Favorable (Unfavorable)
<u>Revenues</u>				
Local sources	\$ 11,052,097	\$ 11,142,655	\$ 11,212,402	\$ 69,747
State sources	18,857,837	17,058,731	18,597,085	1,538,354
Federal sources	933,553	888,297	752,650	(135,647)
Interdistrict and other sources	1,145,961	1,333,414	1,355,605	22,191
Total revenues	<u>31,989,448</u>	<u>30,423,097</u>	<u>31,917,742</u>	<u>1,494,645</u>
<u>Expenditures</u>				
Instruction:				
Basic programs	17,325,741	16,640,489	16,212,150	428,339
Added needs	4,131,573	4,718,562	4,768,422	(49,860)
Support services:				
Pupil	1,099,678	1,036,766	1,011,495	25,271
Instructional staff	927,977	727,868	677,100	50,768
General administrative	641,899	549,695	507,895	41,800
School administrative	1,958,056	1,859,972	1,833,082	26,890
Business services	462,619	508,130	549,863	(41,733)
Operations and maintenance	2,394,819	2,624,080	2,515,412	108,668
Transportation	1,632,348	1,992,992	1,924,774	68,218
Other central support services	1,050,172	720,408	704,791	15,617
Athletics	758,849	615,795	597,895	17,900
Community services	236,534	265,322	248,319	17,003
Facilities, acquisition, construction and equipment	661,741	798,125	787,088	11,037
Total expenditures	<u>33,282,006</u>	<u>33,058,204</u>	<u>32,338,286</u>	<u>719,918</u>
Excess (deficiency) of revenues over expenditures	(1,292,558)	(2,635,107)	(420,544)	2,214,563
<u>Other Financing Sources (Uses)</u>				
Transfers in	50,000	50,000	50,000	0
Transfers out	(29,425)	(71,689)	(70,024)	1,665
Total other financing sources (uses)	<u>20,575</u>	<u>(21,689)</u>	<u>(20,024)</u>	<u>1,665</u>
Net change in fund balance	(1,271,983)	(2,656,796)	(440,568)	2,216,228
Fund balance - beginning of year	<u>6,170,620</u>	<u>6,170,620</u>	<u>6,170,620</u>	<u>0</u>
Fund balance - end of year	<u>\$ 4,898,637</u>	<u>\$ 3,513,824</u>	<u>\$ 5,730,052</u>	<u>\$ 2,216,228</u>

GAYLORD COMMUNITY SCHOOLS  
 Required Supplemental Information  
 Budgetary Comparison Schedule - Food Service Fund  
 For the Year Ended June 30, 2020

	Original Budget	Final Amended Budget	Actual	Variances with Final Budget Favorable (Unfavorable)
<u>Revenues</u>				
Local sources	\$ 756,198	\$ 638,900	\$ 665,614	\$ 26,714
State sources	72,529	69,255	65,982	(3,273)
Federal sources	973,442	1,073,450	1,228,536	155,086
Total revenues	<u>1,802,169</u>	<u>1,781,605</u>	<u>1,960,132</u>	<u>178,527</u>
<u>Expenditures</u>				
Food services	<u>1,847,401</u>	<u>1,887,552</u>	<u>1,860,624</u>	<u>26,928</u>
Excess (deficiency) of revenues over expenditures	<u>(45,232)</u>	<u>(105,947)</u>	<u>99,508</u>	<u>205,455</u>
<u>Other Financing Sources</u>				
Transfers in	14,500	20,500	22,724	2,224
Transfer out	<u>(50,000)</u>	<u>(50,000)</u>	<u>(50,000)</u>	<u>0</u>
Total other financing sources	<u>(35,500)</u>	<u>(29,500)</u>	<u>(27,276)</u>	<u>2,224</u>
Net change in fund balance	(80,732)	(135,447)	72,232	207,679
Fund balance - beginning of year	<u>565,559</u>	<u>565,559</u>	<u>565,559</u>	<u>0</u>
Fund balance - end of year	<u>\$ 484,827</u>	<u>\$ 430,112</u>	<u>\$ 637,791</u>	<u>\$ 207,679</u>

**GAYLORD COMMUNITY SCHOOLS**  
**Required Supplemental Information**  
**Schedule of the Reporting Unit's Proportionate Share of the Net Pension Liability**  
**Michigan Public School Employees Retirement Plan**  
**Last 10 Fiscal Years (Amounts were determined as of 9/30 of each fiscal year)**

	<u><b>2019</b></u>	<u><b>2018</b></u>	<u><b>2017</b></u>	<u><b>2016</b></u>	<u><b>2015</b></u>	<u><b>2014</b></u>
Reporting unit's proportion of net pension liability (%)	0.17779 %	0.17561 %	0.17167 %	0.16483 %	0.16890 %	0.16797 %
Reporting unit's proportionate share of net pension liability	\$58,879,617	\$52,791,103	\$44,488,003	\$41,124,580	\$41,253,335	\$36,997,153
Reporting unit's covered-employee payroll*	\$15,385,350	\$15,227,212	\$14,701,166	\$13,751,681	\$14,057,495	\$14,158,047
Reporting unit's proportionate share of net pension liability as a percentage of its covered-employee payroll	26.13018 %	28.84428 %	33.04524 %	33.43908 %	34.07602 %	38.26794 %
Plan fiduciary net position as a percentage of total pension liability (Non-university employers)	60.31000 %	62.36000 %	64.21000 %	63.27000 %	62.92000 %	66.15000 %

\* The employer's covered payroll is defined by GASB 82, *Pension Issues - an amendment to GASB Statements No. 67, No. 68, and No. 73*, as payroll on which contributions to a pension plan are based. For non-university employers, covered payroll for both pension and OPEB represents payroll on which contributions to both plans are based.

With the implementation of GASB Statement No. 68 in 2015, the 10 year history will be provided prospectively until a full 10 year history is shown.

**GAYLORD COMMUNITY SCHOOLS**  
**Required Supplemental Information**  
**Schedule of the Reporting Unit's Pension Contributions**  
**Michigan Public School Employees Retirement Plan**  
Last 10 Reporting Unit Fiscal Years (Amounts were determined as of 6/30 of each fiscal year)

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Statutorily required contributions	\$ 4,918,548	\$ 4,760,247	\$ 4,829,497	\$ 4,040,886	\$ 3,569,772	\$ 3,451,408
Contributions in relation to statutorily required contributions*	<u>4,918,548</u>	<u>4,760,247</u>	<u>4,829,497</u>	<u>4,040,886</u>	<u>3,569,772</u>	<u>3,451,408</u>
Contribution deficiency (excess)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Reporting unit's covered-employee payroll**	\$ 15,405,992	\$ 15,359,399	\$ 14,252,739	\$ 14,410,947	\$ 14,039,448	\$ 14,547,790
Contributions as a percentage of covered-employee payroll	31.93 %	30.99 %	33.88 %	28.04 %	25.43 %	23.72 %

\* Contributions in relation to statutorily required contributions are the contributions a reporting unit actually made to the System, as distinct from the statutorily required contributions.

\*\* The employer's covered payroll is defined by GASB 82, *Pension Issues - an amendment to GASB Statements No. 67, No. 68, and No. 73*, as payroll on which contributions to a pension plan are based. For non-university employers, covered payroll for both pensions and OPEB represents payroll on which contributions to both plans are based.

With the implementation of GASB Statement No. 68 in 2015, the 10 year history will be provided prospectively until a full 10 year history is shown.

**GAYLORD COMMUNITY SCHOOLS**  
**Required Supplemental Information**  
**Schedule of the Reporting Unit's Proportionate Share of the Net OPEB Liability**  
**Michigan Public School Employees Retirement Plan**  
**Last 10 Fiscal Years (Amounts were determined as of 9/30 of each fiscal year)**

	<u><b>2019</b></u>	<u><b>2018</b></u>	<u><b>2017</b></u>
Reporting unit's proportion of net OPEB liability (%)	0.17602 %	0.17652 %	0.17075 %
Reporting unit's proportionate share of net OPEB liability	\$12,634,324	\$14,031,468	\$15,120,957
Reporting unit's covered-employee payroll*	\$15,385,350	\$15,227,212	\$14,701,166
Reporting unit's proportionate share of net OPEB liability as a percentage of its covered-employee payroll	121.77422 %	108.52187 %	97.22378 %
Plan fiduciary net position as a percentage of total OPEB liability (Non-university employers)	48.46000 %	42.95000 %	36.39000 %

\* The employer's covered payroll is defined by GASB 85, *Omnibus 2017*, as payroll on which contributions to the OPEB plan are based. For non-university employers, covered payroll for both pension and OPEB represents payroll on which contributions to both plans are based.

With the implementation of GASB Statement No. 75 in 2018, the 10 year history will be provided prospectively until a full 10 year history is shown.



**GAYLORD COMMUNITY SCHOOLS**  
**Required Supplemental Information**  
**Schedule of the Reporting Unit's OPEB Contributions**  
**Michigan Public School Employees Retirement Plan**  
Last 10 Reporting Unit Fiscal Years (Amounts were determined as of 6/30 of each fiscal year)

	<u>2020</u>	<u>2019</u>	<u>2018</u>
Statutorily required contributions	\$ 1,266,073	\$ 1,222,596	\$ 1,252,863
Contributions in relation to statutorily required contributions*	<u>1,266,073</u>	<u>1,222,596</u>	<u>1,252,863</u>
Contribution deficiency (excess)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Reporting unit's covered-employee payroll**	\$ 15,405,992	\$ 15,359,399	\$ 14,252,739
Contributions as a percentage of covered-employee payroll	8.22 %	7.96 %	8.79 %

\* Contributions in relation to statutorily required contributions are the contributions a reporting unit actually made to the System, as distinct from the statutorily required contributions.

\*\* The employer's covered payroll is defined by GASB 85, *Omnibus 2017*, as payroll on which contributions to the OPEB plan are based. For non-university employers, covered payroll for both pension and OPEB represents payroll on which contributions to both plans are based.

With the implementation of GASB Statement No. 75 in 2018, the 10 year history will be provided prospectively until a full 10 year history is shown.

GAYLORD COMMUNITY SCHOOLS  
Notes to Required Supplementary Information  
For the Year Ended June 30, 2020

**Changes of benefit terms:** There were no changes of benefit terms in 2020.

**Changes of assumptions:** Assumption changes are a result of an experience study for the periods 2012 through 2017 have been adopted by the System for use in the annual pension valuations beginning with the September 30, 2017 valuation.

GAYLORD COMMUNITY SCHOOLS  
 Other Supplemental Information  
 Combining Balance Sheet  
 Nonmajor Governmental Funds  
June 30, 2020

	Debt Service Funds		Capital Projects Fund		Total
	2009 Bond	2013 Bond	Green Fund	Sinking Fund	
	<u>Assets</u>				
Cash and investments	\$ 181,854	\$ 135,803	\$ 0	\$ 254,842	\$ 572,499
Receivables:					
Due from other funds	129,658	147,839	44,186	479,836	801,519
Total assets	\$ 311,512	\$ 283,642	\$ 44,186	\$ 734,678	\$ 1,374,018
	<u>Liabilities and Fund Balance</u>				
<u>Liabilities</u>					
Due to other funds	\$ 136,707	\$ 115,901	\$ 0	\$ 31,908	\$ 284,516
<u>Fund Balance</u>					
Restricted for debt service	174,805	167,741	0	0	342,546
Restricted for capital projects	0	0	44,186	702,770	746,956
Total fund balance	174,805	167,741	44,186	702,770	1,089,502
	\$ 311,512	\$ 283,642	\$ 44,186	\$ 734,678	\$ 1,374,018

GAYLORD COMMUNITY SCHOOLS  
Other Supplemental Information  
Combining Statement of Revenues, Expenditures  
and Changes in Fund Balance - Nonmajor Governmental Funds  
For the Year Ended June 30, 2020

	<u>Debt Service Funds</u>		<u>Capital Projects Fund</u>		<u>Total</u>
	<u>2009 Bond</u>	<u>2013 Bond</u>	<u>Green Fund</u>	<u>Sinking Fund</u>	
<u>Revenues</u>					
Local sources	\$ 1,705,302	\$ 1,448,948	\$ 12,152	\$ 1,491,583	\$ 4,657,985
<u>Expenditures</u>					
Support service:					
Instructional staff	0	0	0	319,690	319,690
Business services	8,548	7,723	0	8,673	24,944
Information services	0	0	0	107,624	107,624
Facilities, acquisition, construction and equipment	0	0	0	352,826	352,826
Debt service:					
Principal on long-term debt	1,485,000	1,340,000	46,800	0	2,871,800
Interest on long-term debt	159,742	77,429	0	0	237,171
Total expenditures	<u>1,653,290</u>	<u>1,425,152</u>	<u>46,800</u>	<u>788,813</u>	<u>3,914,055</u>
Excess (deficiency) of revenues over expenditures	52,012	23,796	(34,648)	702,770	743,930
<u>Other Financing Sources (Uses)</u>					
Operating transfers in	<u>0</u>	<u>0</u>	<u>47,300</u>	<u>0</u>	<u>47,300</u>
Net change in fund balance	52,012	23,796	12,652	702,770	791,230
Fund balance - beginning of year	<u>122,793</u>	<u>143,945</u>	<u>31,534</u>	<u>0</u>	<u>298,272</u>
Fund balance - end of year	<u>\$ 174,805</u>	<u>\$ 167,741</u>	<u>\$ 44,186</u>	<u>\$ 702,770</u>	<u>\$ 1,089,502</u>

**GAYLORD COMMUNITY SCHOOLS**  
**Other Supplemental Information**  
**Schedule of Bonded Indebtedness**  
**For the Year Ended June 30, 2020**

<u>PURPOSE</u>	The 2009 general obligation bonds were issued to refund the 1998 school improvement bonds and the 2001 energy conservation improvement bonds.		
<u>DATE OF ISSUE</u>	February 11, 2009		
<u>AMOUNT OF ISSUE</u>			\$ 19,875,000
<u>AMOUNT OF REDEEMED</u>			
	During prior years	\$ 16,685,000	
	During current years	<u>1,485,000</u>	<u>18,170,000</u>
<u>BALANCE OUTSTANDING - June 30, 2020</u>			<u>\$ 1,705,000</u>

<u>Fiscal Year</u>	<u>Requirements</u>		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2021	<u>\$ 1,705,000</u>	<u>\$ 85,250</u>	<u>\$ 1,790,250</u>

**GAYLORD COMMUNITY SCHOOLS**  
**Other Supplemental Information**  
**Schedule of Bonded Indebtedness**  
**For the Year Ended June 30, 2020**

<u>PURPOSE</u>	The 2013 general obligation bonds were issued to refund of the 2003 refunding bonds.		
<u>DATE OF ISSUE</u>	February 13, 2013		
<u>AMOUNT OF ISSUE</u>			\$ 6,600,000
<u>AMOUNT OF REDEEMED</u>			
	During prior years	\$ 4,025,000	
	During current years	<u>1,340,000</u>	<u>5,365,000</u>
<u>BALANCE OUTSTANDING - June 30, 2020</u>			<u>\$ 1,235,000</u>
		<u>Requirements</u>	
<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2021	<u>\$ 1,235,000</u>	<u>\$ 37,050</u>	<u>\$ 1,272,050</u>



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

October 12, 2020

Board of Education  
Gaylord Community Schools  
Gaylord, Michigan

We have audited, in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the major fund and the aggregate remaining fund information of Gaylord Community Schools (School District), as of and for the year ended June 30, 2020 and the related notes to the financial statements, which collectively comprise Gaylord Community Schools' basic financial statements and have issued our report thereon dated October 12, 2020.

### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Gaylord Community Schools internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of Gaylord Community Schools internal control. Accordingly, we do not express an opinion on the effectiveness of Gaylord Community Schools internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the School District's financial statements will not be prevented or detected and corrected on a timely basis. *A significant deficiency* is a deficiency or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



Board of Education  
Gaylord Community Schools  
October 12, 2020

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Gaylord Community Schools financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing and not to provide an opinion on the effectiveness of the School District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Weinlander Fitzhugh*





## INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

October 12, 2020

To the Board of Education  
Gaylord Community Schools  
Gaylord, Michigan

### **Report on Compliance for Each Major Federal Program**

We have audited Gaylord Community Schools compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Gaylord Community Schools major federal programs for the year ended June 30, 2020. Gaylord Community Schools major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### ***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

#### ***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of Gaylord Community Schools major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with U.S. generally accepted auditing standards; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Gaylord Community Schools compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Gaylord Community Schools compliance.



Board of Education  
Gaylord Community Schools  
October 12, 2020

## ***Opinion on Each Major Federal Program***

In our opinion, Gaylord Community Schools, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2020.

## ***Other Matters***

The results of our auditing procedures disclosed instances of noncompliance, which are required to be reported in accordance with the Uniform Guidance and which are described in the accompanying schedule of findings and questioned costs as item 2020-001. Our opinion on each major federal program is not modified with respect to these matters.

Gaylord Community Schools response to the noncompliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs. Gaylord Community Schools response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

## **Report on Internal Control Over Compliance**

Management of Gaylord Community Schools, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Gaylord Community Schools internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Gaylord Community Schools internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



# WEINLANDER FITZHUGH

Board of Education  
Gaylord Community Schools  
October 12, 2020

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Weinlander Fitzhugh*

GAYLORD COMMUNITY SCHOOLS  
 Schedule of Findings and Questioned Costs  
For the Year Ended June 30, 2020

**SECTION I - Summary of Auditor's Results**

**Financial Statements**

Type of auditor's report issued: Unmodified opinion

Internal control over financial reporting:

- Material weakness(es) identified?  YES  NO
- Significant deficiency(ies) identified?  YES  NONE REPORTED

Noncompliance material to financial statements noted?  YES  NO

**Federal Awards**

Internal Control over major programs:

- Material weakness(es) identified?  YES  NO
- Significant deficiency(ies) identified?  YES  NONE REPORTED

Type of auditor's report issued on compliance of major programs: Unmodified opinion

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?  YES  NO

Identification of major programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>
10.553	Nutrition Cluster
10.555	
10.559	

Dollar threshold used to distinguish between Type A and Type B programs: \$750,000

Auditee qualified as low-risk auditee?  YES  NO

**SECTION II - Financial Statement Findings**

There are no matters reported.

GAYLORD COMMUNITY SCHOOLS  
Schedule of Findings and Questioned Costs  
For the Year Ended June 30, 2020

**SECTION III - Federal Award Findings and Questioned Costs**

**2020-001**

Program

Nutrition Cluster - National School Breakfast and National School Lunch, U.S. Department of Agriculture, passed through Michigan Department of Education. CFDA # 10.553, 10.555, 10.559.

Criteria

Federal register section 7 CFR Part 210.14b requires School Districts to limit its School Breakfast and Lunch fund net resources to an amount that does not exceed three months average expenditures.

Condition

The School Districts net cash resources exceeded three months of average expenditures at June 30, 2020.

Questioned costs

None

Context

Applicable requirement for School Districts with a food services management company operating service activities.

Effect

Management did not monitor net cash resources to ensure that they did not exceed three months of average expenditures. The School District's net cash resources were in excess of three months over expenditures by \$28,265.

Cause

Management did not monitor net cash resources to ensure that they did not exceed three months of average expenditures. The School District's net cash resources were in excess of three months over expenditures by \$28,265.

Recommendation

We recommend that the School District review their Food Service Fund's net cash resources periodically throughout the school year to ensure that the fund will not have an excess of three months of average expenditures at the fiscal year end. The School District should also take this requirement into consideration when preparing the annual budget and any subsequent adjustments to the budget.

Views of the Responsible Officials and Planned Corrective Action

The Superintendent, Business Manager and Food Service Director will meet prior to the end of December 2020 to develop an outline of a purchasing/use of funds plan.

GAYLORD COMMUNITY SCHOOLS  
Summary Schedule of Prior Year Findings  
For the Year Ended June 30, 2020

**2019-001**

Audit Finding

The School District incurred budget violations in its General Fund which were significant.

Corrective Action Taken

Corrective action plans were properly implemented, any budget violations were insignificant.

**GAYLORD COMMUNITY SCHOOLS**  
**Schedule of Expenditures of Federal Awards**  
**For the Year Ended June 30, 2020**

Program Title/Project Number/Subrecipient Name	CFDA Number	Approved Awards Amount	(Memo Only) Prior Year Expenditures	Accrued Revenue at June 30, 2019	Adjustments	Federal Funds/ Payments In-kind Received	Expenditures	Accrued Revenue at June 30, 2020
Clusters:								
U.S. Department of Agriculture -								
Passed through the Michigan Department of Education:								
Noncash Assistance (Commodities) -								
National School Lunch Program:								
Entitlement Commodities	10.555	\$ 93,970	\$ 0	\$ 0	\$ 0	\$ 93,970	\$ 93,970	\$ 0
Cash Assistance:								
National School Breakfast Program:								
191970-1819	10.553	173,160	153,145	38,337	0	58,352	20,015	0
201970-1920		113,675	0	0	0	113,675	113,675	0
National School Lunch Program:								
191960-1819	10.555	669,713	590,208	135,081	0	214,586	79,505	0
191980-1819		16,860	14,708	3,306	0	5,459	2,153	0
201960-1920		413,323	0	0	0	413,323	413,323	0
201980-1920		9,320	0	0	0	9,320	9,320	0
COVID-19 Unanticipated Closure - 200902-1920		450,038	0	0	0	450,038	450,038	0
National School Summer Program:								
190900-1819	10.559	27,725	6,694	6,694	0	27,725	21,031	0
191900-1819		2,905	702	702	0	2,905	2,203	0
200900-1920		102,058	0	0	0	0	23,303	23,303
Cash Assistance Subtotal		1,978,777	765,457	184,120	0	1,295,383	1,134,566	23,303
Total Child Nutrition Cluster		2,072,747	765,457	184,120	0	1,389,353	1,228,536	23,303
Total U. S. Department of Agriculture		2,072,747	765,457	184,120	0	1,389,353	1,228,536	23,303
Other federal awards:								
U.S. Department of Health and Human Services -								
Passed through Cheboygan-Otsego-Presque Isle ISD								
Medical Assistance Program Title XIX 2019-2020	93.778	12,904	0	0	0	12,904	12,904	0
Total U.S. Department of Health and Human Services		12,904	0	0	0	12,904	12,904	0

See accompanying notes to schedule of expenditures of federal awards

**GAYLORD COMMUNITY SCHOOLS**  
**Schedule of Expenditures of Federal Awards**  
**For the Year Ended June 30, 2020**

Program Title/Project Number/Subrecipient Name	CFDA Number	Approved Awards Amount	(Memo Only) Prior Year Expenditures	Accrued Revenue at June 30, 2019	Adjustments	Federal Funds/ Payments In-kind Received	Expenditures	Accrued Revenue at June 30, 2020
U.S. Department of Education -								
Passed through Michigan Department of Education								
Title I, Part A:								
Project number 181530-1718	84.010	\$ 603,844	\$ 593,107	\$ 0	\$ (581)	\$ (581)	\$ 0	\$ 0
Project number 191530-1819		588,120	497,755	497,755	0	570,945	73,190	0
Project number 201530-1920		583,284	0	0	0	342,174	411,642	69,468
Total Title I, Part A		1,775,248	1,090,862	497,755	(581)	912,538	484,832	69,468
Title II A - Improving Teacher Quality:								
Project number 180520-1718	84.367	178,978	133,476	0	(75)	(75)	0	0
Project number 190520-1819		266,781	177,487	177,487	0	177,487	0	0
Project number 200520-1920		209,647	0	0	0	64,089	185,561	121,472
Total Title II A Improving Teacher Quality		655,406	310,963	177,487	(75)	241,501	185,561	121,472
Title IV, Part A - Student Support and Academic Enrichment:								
Project number 180750-1718	84.424	10,000	10,000	0	(2,500)	(2,500)	0	0
Project number 190750-1819		36,652	27,602	27,602	0	27,602	0	0
Project number 200750-1920		52,766	0	0	0	34,478	39,009	4,531
Total Title IV, Part A - Student Support and Academic Enrichment		99,418	37,602	27,602	(2,500)	59,580	39,009	4,531
Total U.S. Department of Education programs passed through the MDE		2,530,072	1,439,427	702,844	(3,156)	1,213,619	709,402	195,471
Passed through Alpena Public Schools								
Career and Technical Education 2019-2020	84.048	33,500	0	0	0	13,783	33,500	19,717
Total U.S. Department of Education programs		2,563,572	1,439,427	702,844	(3,156)	1,227,402	742,902	215,188
Total federal awards		<b>\$ 4,649,223</b>	<b>\$ 2,204,884</b>	<b>\$ 886,964</b>	<b>\$ (3,156)</b>	<b>\$ 2,629,659</b>	<b>\$ 1,984,342</b>	<b>\$ 238,491</b>

See accompanying notes to schedule of expenditures of federal awards



**GAYLORD COMMUNITY SCHOOLS**  
**Notes to the Schedule of Expenditures of Federal Awards**  
**For the Year Ended June 30, 2020**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accompanying schedule of expenditures of federal awards (Schedule) includes the federal grant activity of Gaylord Community Schools under programs of the federal government for the year ended June 30, 2020. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the schedule presents only a selected portion of the operations of Gaylord Community Schools, it is not intended to and does not present the financial position or changes in net position of Gaylord Community Schools.

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts (if any) shown on the Schedule represent adjustments or credit made in the normal course of business to amounts reported as expenditures.

The School District has elected not to use the 10 percent de minimus indirect cost rate to recover costs as allowed under the Uniform Guidance.

The School District does not have any subrecipients.

**NOTE 2 - OTHER DISCLOSURES**

Management has utilized the Cash Management System Grant Auditor Report in preparing the Schedule of Expenditures of Federal Awards.

**NOTE 3 - RECONCILIATION OF REVENUE REPORTED IN THE FINANCIAL STATEMENTS**

Total federal expenditures per Schedule of Expenditures of Federal Awards	\$ 1,984,342
Less:	
Title 1 adjustments	581
Title IIA adjustments	75
Title IV, Part A	2,500
Revenues per financial statements - federal sources	<u>\$ 1,981,186</u>